

CABINET

Tuesday 16 September 2014 at 7pm

Minutes

PRESENT:

Councillors Bell (Chair), Anand, Dheer, Gordon, Johnson, Mahfouz and Tailor.

ALSO PRESENT:

In accordance with paragraph 2.6(a) of the Constitution, Councillor Malcolm addressed the Cabinet with regard to the following items:

Item 12 – Additional Principal Road and Additional Pothole Funding (Councillor Malcolm)

Item 14 – Ealing Employment and Skills Strategy (Councillor Malcolm)

Also in Attendance: Councillors Ahmed-Shaikh, Padda and Rodgers.

1. Apologies for Absence

Councillors Rai and Walker.

2. Urgent Matters

Agenda Item 18 – Award Call Off Contracts as Required from the WLA Home Support Framework

Reason for Urgency and Urgency Procedures : the Council has a statutory duty to provide social care services to service users based on an assessment of their needs. The provision of Home Care services is provided in response to assessed need and is a statutory service. The existing contracts with service providers end on the 30th September 2014. The Council needs to enter into Call Off contracts with the providers on the new WLA Home Support Framework from 1st October 2014 to ensure that the council will have provision in place to meet its statutory duties in relation to this service.

The decision was not published on the Forward Plan more than 28 days in advance of the date on which it is proposed to be taken. Pursuant to rule 16(1)(a) of the council's Access to Information Procedure Rules, the chair of the council's Overview and Scrutiny Committee has agreed that the decision is urgent and should not reasonably be deferred..

The report was not published more than five clear working days in advance of the meeting. Pursuant to rule 5(b) of the council's Access to Information Procedure Rules, the council's proper officer (Director of Legal and Democratic Services) has agreed that the item may be added to the agenda, as it cannot reasonably wait until the next meeting.

3. Matters to be Considered in Private

Items 9, 10 and 11 contained confidential appendices but were not taken in private as it was not necessary to discuss the confidential information provided.

The minutes should be read in conjunction with the agenda for the meeting. They are subject to approval and signature at the next meeting of this Committee.

4. Declarations of Interest

There were none

5. Minutes

Resolved:

That the minutes of the Cabinet meeting held on 22 July 2014 be agreed and signed as a true and correct record.

6. Appointments to Sub-Committees and Outside Bodies

Resolved.

There were none.

7. Regulation of Investigatory Powers Act 2000 (RIPA)

Resolved

That Cabinet:

- i) notes the current use of RIPA in relation to surveillance and acquisition and disclosure of communications data in the tables paragraphs 4.13 and 5.4 of the report.
- ii) approves the continued use of two revised Corporate Policies and Procedures on the Regulation of Investigatory Powers Act (RIPA) 2000, attached as Appendices 1 & 2 of the report.
- iii) approves:
 - a) the continued appointment of the post of Director of Legal and Democratic Services as Senior Responsible Officer for Directed Surveillance, Use of Covert Human Intelligence Sources and Obtaining Communications Data.
 - b) the continued appointments of the posts of Head of Regulatory Services, Head of Audit and Investigations and Head of Legal Property and Regulatory as Authorising Officers for Directed Surveillance and Use of Covert Human Intelligence Sources
 - c) the continued appointment of the post of Head of Audit and Investigations as Authorising Officer for Obtaining Communications Data.
- iv) authorises the Director of Legal and Democratic Services, following consultation with the Portfolio Holder, to:-
 - a) make any further necessary amendments to the two RIPA Policies which are necessary to maintain consistency with legislation, Codes of Practice, good practice and
 - b) make any necessary changes in Authorising Officers, and
 - c) review the authority's procedures, policies and training on a quarterly basis.

Reasons for Decisions and Options Considered

This report is intended to update members on the Council's use of RIPA powers to enable members to review those powers in accordance with the recommendations in the RIPA Codes of Practice published in April 2010 (as amended).

8. Quarter 1 Council Performance Report 2014-15

Resolved

That Cabinet:

- i) notes the contents of the report;
- ii) notes the progress made against the Corporate Plan measures of success.

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Reasons for Decisions and Options Considered

The purpose of this report is to provide the Cabinet with a summary of the 2014-15 Quarter 1 performance against key indicators set out within the Corporate Plan. The report sets out:

- Performance against key targets for operational delivery and service improvement and
- The direction of travel of the performance indicators

9. Disposal of Interest in TRS Apartments, The Green, Southall (Formerly Phoenix House)

Resolved:

That Cabinet:

- i) authorises the Assistant Director of Regeneration and Planning Policy to enter into the legal arrangement outlined in the report to dispose of the Council's interest in TRS Apartments, The Green, Southall (formally known as Phoenix House).

Reasons for Decisions and Options Considered

On 24th November 2010 the Council entered into an Agreement for Lease with the owners of TRS Apartments in respect of the ground and part of the first floor of property for the purposes of a public library, adult learning and activity centre, community group office and meeting space. The Agreement was entered into pursuant to the terms of a section 106 agreement dated 28th April 2008 relating to the original planning permission for the property which, at that time was known as Phoenix House. The permission provided for the alteration and extension of Phoenix House to provide 149 residential units as well as the public library and other community uses referred to above.

On 22nd January 2013 Cabinet accepted officers' recommendation that a new Library along with space for Adults and Children's Services should be provided as part of the redevelopment of the Dominion Centre in Southall, rather than in Phoenix . House. Following subsequent negotiations with the owners officers are now recommending that the Council dispose of its interest in the property given that it is no longer required for the library and other community uses outlined in the planning permission.

The proposal is that the freehold owners will grant the lease to the Council in accordance with the requirements of the Section 106 Agreement which will then be immediately surrendered to the freehold owner on the terms set out in Confidential Appendix 2 of the report. The Council's Property Advisers have confirmed the proposed terms represent best consideration and their Valuation Report (Confidential Appendix 1 of the report).

Any change of use for the ground and first floor will require planning permission and the owners will need to submit the relevant planning application.

10. Gunnersbury Park and Museum – Procurement of Contractor

Resolved

That Cabinet:

- i) notes that Ealing and Hounslow Council have been successful in their Round 2 Heritage Lottery Fund (HLF) applications to the Parks for People and Heritage Grant Programmes, for the restoration of Gunnersbury Museum and the core Historic Parkland.

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- ii) notes and endorses the terms on which the grant funding has been accepted by the Executive Director Environment and Customer Services as set out in the grant offer letters and the Officer's Decision to accept the award in Appendix 1 of the report.
- iii) authorises the Executive Director of Environment and Customer Services to invite and evaluate tenders, in accordance with the procurement advice in appendix 5 of the report, to deliver the capital works in accordance with the terms of the HLF Grant
- iv) delegates authority to the Executive Director of Environment and Customer Services, following consultation with the Executive Director of Corporate Resources and the Leader of the Council to award all the contracts required to deliver the capital works within the approved Capital budget.
- v) subsequent to a successful contract award, grants approval to proceed with the capital works within the approved Capital budget.
- vi) notes, as per financial table 2 in the report, the unsecured funding of £1.471m to be raised by the Development trust in relation to the HLF project and the proposed funding strategy for securing these funds as per Appendix 2 of the report
- vii) approves the addition of £7.178m to the capital programme for the redevelopment of Gunnersbury Park to be allocated from the HLF total grant of £8.781m split between the projects as detailed in Table 3 of the report. (HLF grant includes revenue funding of £1.603m).
- viii) notes that in the light of the joint ownership of Gunnersbury Park with London Borough of Hounslow, Ealing will be the contracting authority with the Construction Contractor as the administering authority for the HLF grant.
- ix) notes and agrees the Memorandum of Understanding setting out the proposed working arrangements between the two councils for the delivery phase of the project as set out in Appendix 3 of the report.
- x) notes that a report will be brought to Cabinet in October 2014 recommending the new Governance Model for the future management and operation of the Gunnersbury Park Estate, following the previous approval from Cabinet to explore a new Governance Structure.
- xi) thanks officers for their hard work on this project.

Reason for Decision and Options Considered

Ealing and Hounslow Councils, as joint owners of Gunnersbury Park Estate, approved the Gunnersbury 2026 Masterplan in 21 December 2010, with approval to develop phase 1 of the project, which comprised of two applications to the Heritage Lottery Fund's (HLF), Heritage Grant (HG) and Parks for People (PfP) funding streams.

Following successful Round 1 passes for both applications; PfP in June 2012 and HG in July 2012, the councils entered into the development stage of the grant application process during which the projects have been worked up in further detail, culminating in the submission of the Round 2 applications: PfP on 28 February 2014 and HG on 11 April 2014.

The councils were informed in June 2014 that their PfP application for a grant award of £4.67m was successful and received further good news a month later that the councils had been successful with their HG application for a grant award of £4.11m.

The Executive Director of Environment and Customer Services has accepted the terms of the HLF offer as set out in the PfP offer letter dated 26 June 2014 and HG offer letter dated 28 July in Appendix 1 of the report, under delegated powers. Cabinet

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is requested to note and endorse the terms on which the offer has been made and accepted.

To date the project has been delivered in accordance with the timeframes set out in the initial Cabinet paper approving the development of this project. To ensure that the Councils continue to remain on programme, delivering the scheme by Spring 2017, we now need to move into the delivery phase of the project and begin the OJEU process for the appointment of a main contractor to complete the works, in accordance with the project programme in appendix 4 of the report.

The Procurement Paper, Appendix 5 of the report, outlines the various modes of procurement that council officers have considered, working in conjunction with our full professional design team and in conjunction with the HLF.

Further dependencies within the project programme, for needing to engage with a main contractor by Spring 2015, are:

Management of inflation and increasing market construction costs
Early engagement in design and surveys, once the museum has closed
Greater cost certainty at the point of entering into the main contract
Constructability expertise from the main contractor

In January 2014 both councils agreed to the development of a new governance model for Gunnersbury Park, with the preferred model being a Joint Venture Company. A report will be brought to both cabinets in October 2014 following a full review of the options taking into account operational and financial operating considerations.

In January 2014 Cabinet also gave authority to set up a Development Trust, with the target of securing capital investment for the project of circa £1.5m from Trusts and other charitable sources. This represents 7% of the total project cost, and is well within the parameters of a fund raising target for other comparable schemes. A funding strategy was developed to support the securing of these funds, which was submitted to the HLF as part of the funding application for the HG grant. This funding strategy is attached in Appendix 2 of the report.

Significant work has taken place on the creation of this Development Trust, the most important of which is that the company was incorporated as a Company Limited by Guarantee at Companies House on 29th July 2014, and this will also be reported in detail during the October 2014 Cabinet report.

The establishment of a new governance model is a requirement of the HLF grant. The £1.5m unsecured funding that will be raised by the Development Trust has VAT, procurement, and short term cash flow implications. These and the wider operational implications will be a core part of the October 2014 cabinet report. The main points relating to the capital spend are dealt with in the financial section of this report.

The Councils have been working exceptionally well together throughout the project and the joint working has been instrumental in securing the required funding for the project. As we are now moving into the delivery phase of the project officers propose formalising this working relationship into a Memorandum of Understanding (MoU), which is attached in Appendix 3 of the report. This MoU covers a number of areas,

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including the funding contributions and allocation of risk within the project, which is pertinent to the unsecured funding.

11. Pitzhanger Manor – Procurement of Contractor Resolved

That Cabinet:

- i) notes that the Council has been successful in their Round 2 Heritage Lottery Fund (HLF) application for the restoration of Pitzhanger Manor.
- ii) notes and endorses the terms on which the HLF grant funding has been accepted by the Executive Director Environment and Customer Services as set out in the HLF grant offer letter in Appendix 4 of the report.
- iii) authorises the Executive Director of Environment and Customer Services to invite and evaluate tenders, in accordance with the procurement process outlined in appendix 2 of the report, to deliver the capital works in accordance with the terms of the Council's HLF Grant award.
- iv) delegates Authority to the Executive Director of Environment and Customer Services, following consultation with the Executive Director of Corporate Resources and the Leader of the council to award all the contracts required to deliver the capital works within the approved Capital budget.
- v) subsequent to a successful contract award, grants approval to proceed with the capital works within the approved Capital budget.
- vi) notes, as per financial table 4 of the report, the unsecured funding of £1.043m in relation to the HLF project and the proposed funding strategy for securing these funds as per Appendix 3 of the report.
- vii) approves the addition of £6.196m of secured capital funding to the Pitzhanger Manor redevelopment scheme to the Capital programme, from various funding sources, as set out in Table 1 of the report.
- viii) thanks officers for their hard work on this project

Reason for Decision and Options Considered

Ealing Council developed their vision for Pitzhanger Manor & Gallery and Walpole Park in 2008, which resulted in approval to develop Heritage Lottery Fund (HLF) Applications to the Heritage Grant and Parks for People grant funds.

In March 2012 the Council was successful in securing a Round 1 pass as part of our Heritage Grant Application for the restoration of Pitzhanger Manor with a grant allocation of £0.275m. This Grant was to develop the scheme further, which would culminate in a Round 2 submission to the HLF.

The Council submitted its Round 2 application to the HLF, for Heritage Grant funding, and were informed in May 2014 that they had been successful in securing a grant of £4.420m, towards a total project cost of £10.522m.

To date the project has been delivered in accordance with the timeframes set out in the initial Cabinet paper approving the development of this project. To ensure that the Council continues to remain on programme, delivering the scheme by Spring 2018, we now need to move into the delivery phase of the project and begin the OJEU process for the appointment of a main contractor to complete the works, in accordance with the project programme in appendix 1 of the report.

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The Procurement Paper, Appendix 2 of the report, outlines the various modes of procurement that council officers have considered, working in conjunction with our full professional design team and in conjunction with the HLF.

The need to engage with a main contractor by Spring 2015, is to ensure:

Management of inflation and increasing market construction costs
Early engagement in design and surveys, once the Manor has closed
Greater cost certainty at the point of entering into the main contract
Constructability expertise from the main contractor

In 2011 the Council explored the setting up of a Trust for Pitzhanger Manor to support the grant fund-raising and operation of the site. Following successful investigations and interest from potential trustee partners, a report was brought to Cabinet on 20 March 2012 outlining the operational arrangements for the site and to provide further detail on the development of Pitzhanger Manor Trust.

The report stated that Pitzhanger Manor Trust would be responsible for securing capital investment for the project of circa £1.750m from Trusts, other charitable sources and donations. This represented 9% of the total project cost, and was well within the parameters of a fund raising target for other comparable schemes. A funding strategy was developed to support the securing of these funds, which was submitted to the HLF as part of the funding application for the HG grant. This funding strategy is detailed in Appendix 3 of the report.

In September 2013 a revised paper was taken to Cabinet, in response to changes in the HLF scheme, notably the addition of a larger café facility and other capital cost elements. The overall project cost increased to £10.522m. As part of this revised paper the Pitzhanger Manor Trust's fund raising target increased to £1.850m (8% of total project costs).

Significant work has taken place on the securing of the Trust's fund raising target, in accordance with this Fund Raising Strategy, with £0.788m being secured to date, representing 43% of the Trust's fundraising target.

The establishment of this new governance model was a requirement of the HLF grant and the Pitzhanger Manor Trust was required to be co-signatory, along with the Council, of the Round 2 application. Pitzhanger Manor Trust will also be operating the site following its restoration and will be granted a lease. As per the Cabinet paper dated 20 March 2012, this has implications for the spend of the £1.850m to be secured by the Trust, in relation to VAT implications and on-going operation of the site. The implications of VAT on the £1.850m unsecured, to be spent on capital works, are detailed in the financial section points of this report.

12. Additional Principal Road and Additional Pothole Funding Resolved

That Cabinet:

- i) approves the allocation and adjustment to the capital programme of an additional £402k for additional Carriageway Principal Road improvement works outlined in Table 1 of the report and to proceed with the capital scheme.
- ii) authorises the Executive Director of Environment and Leisure to carry out the additional Infrastructure Improvement works in accordance with the programme set

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out in Table 1 of the report using the allocation of funding referred to above subject to the outcome of any statutory consultation required.

- iii) approves the allocation of £251k Department for Transport (DfT) Pothole funding to be incorporated in to the Council's existing maintenance budget and used for carriageway/pothole repairs.

Reason for Decision and Options Considered

To allow Principal Road Renewal Programme to be enhanced by allocation of additional funding.

To allow DfT Pothole Prevention funding to enhance the Maintenance Programme.

13. Extension of the Fencing Contract

Resolved

That Cabinet

- i) approves and authorises the extension of the Contract dated 1st October 2009 to Indigolodge Ltd trading as Drayton Fencing for Fencing Services for a period of 2 years at the cost of approximately £180k per annum.
- ii) authorises the Executive Director of Environment and Customer Services, to make future operational changes to the contract if deemed necessary during the remaining term of the contract.
- iii) requests that the Executive Director, Environment and Customer Services provides information on the costs of alley gating to Councillors Dheer and Mahfouz.

Reasons for Decisions and Options Considered

Maintaining the fencing in parks and providing a competitive priced arrangement for the Alleyway Gating Scheme are two very important services provided by Ealing Council. Extending the Fencing Contract will allow continuation of these services and will provide cost effective and improved facilities for residents and park users.

The Contract commenced on the 1st October 2009 following a full restricted competitive tender process and was granted for an initial period of 5 years with an option to extend for up to 2 years. At the time of the original Cabinet decision in 2008 no formal authority or delegation was sought for the 2 year extension.

The current contract provides a good quality of service and craftsmanship, through a responsive and strong working relationship with Drayton Fencing. It also offers good value for money when tested against alternative contractor quotes and benchmarking exercises.

In the current economic climate officers consider it more beneficial to postpone re-tendering this contract until future budget constraints are fully realised, thus allowing time to fully consider the financial resources and desired levels of public service and then offer to the market an opportunity that will realise the Council's practical and financial aims and objectives for the borough's fencing.

The Environment & Customer Services Departmental Contracts Board has considered the performance and value for money of this contract as is satisfied that the extension is the best option.

14. Ealing Employment and Skills Strategy

That Cabinet:

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- i) approves Ealing Employment & Skills Strategy 2014-18 (appendix 1 of the report) with the addition of “to encourage the co-operative and social enterprise economy in the borough”
- ii) notes the strategy’s draft Action Plan 2014/15 (appendix 1 of the report)
- iii) notes that this strategy is a baseline document which will be added to and expanded.

Reasons for Decisions and Options Considered

The development of a council strategy for employment and skills was agreed by Cabinet in March 2014. The strategy would ensure that: the aims and objectives of the Council’s employment and skills work are clearly articulated; available resources are coordinated and used effectively and efficiently and partnerships and relationships with other organisations are used to maximum effect. The Strategy would also provide a means for measuring progress and reporting against key aims and performance indicators.

It was agreed that the strategy would focus on four key areas where the council could have a positive impact on this agenda:

- The Council as a provider of employment and skills services
- Secure local jobs through procurement and development processes
- Partnerships and influence
- The Council as an employer

A draft strategy was developed by the council’s Employment Learning & Skills Group, which comprises officers from key council departments including Economic Development, Housing, Children and Youth Services, Adult Learning, Housing Benefits and Corporate HR.

Internal consultation has taken place with key officers, including Corporate Board, which has informed the final strategy. There has also been external consultation to help shape the objective and milestones specifically around partnerships and influence.

15. Combined Gas, Heating and Mechanical Contract Resolved

That Cabinet:

- i) authorises the Executive Director of Regeneration and Housing to invite and evaluate tenders for the provision of a single combined Gas, Heating and Mechanical contract, initially on a 5 year basis with the option to extend for up to 4 years up to a maximum of 9 years.
- ii) delegates authority to the Executive Director of Regeneration and Housing - following consultation with the Cabinet Member for Housing, Employment and Skills - upon completion of the tender process to award a contract for Combined Gas, Heating and Mechanical services to the most economically advantageous tender in line with the evaluation criteria if suitable tenders are received.
- iv) notes the termination clauses which could be used to mitigate the contract length and performance of the contractor. The contract performance would be monitored and documented through regular minuted progress meetings, highlighting correspondence from the employer/client and/or regular KPI reports, which document failures to perform over a reasonable period of time without improvement by the contractor or the offer of mitigating circumstances.
- v) notes the latest KPIs had been reviewed by the portfolio holder.

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Reasons for Decisions and Options Considered

The existing contracts were awarded individually to T Brown Group Limited following three separate procurement exercises, and whilst they have not been without some 'teething' difficulties, they have given rise to beneficial economies of scale, including additional value for money, improved co-ordination between installations and maintenance, improved IT co-ordination and additional flexibility of resources which help while dealing with emergencies, such as the boiler failure at Green Man.

It is therefore proposed to take advantage of those benefits and procure a single combined contract, with the added advantage of a single procurement process which will also save the Council time, resources and money.

Start dates of various elements of the new contract will need to be staggered so as to match the expiry of the existing contracts.

16. Housing Regeneration Update – Rectory Park Development Resolved

That Cabinet:

- i) agrees in principle to the making of Compulsory Purchase Order/s in respect of remaining 3 Phases of the Rectory Park Estate Project (as shown on the plan in Appendix 1 of the report) generally under the Acquisition of Land Act 1981 and specifically under Section 226(1) (a) of the Town and Country Planning Act 1990.
- ii) agrees to the compulsory acquisition of all rights over the land by the creation of new rights pursuant to Section 13 of the Local Government (Miscellaneous Provisions) Act 1976 (as required).
- iii) authorises the Executive Director for Regeneration and Housing to take any steps, procedures and measures necessary to discharge all rights, easements, liberties, privileges, advantages and incidents to which the land may be subject.
- iv) authorises the Executive Director for Regeneration and Housing to make the final decision to authorise the making of the necessary Compulsory Purchase Order/s when required and as appropriate
- v) authorises the Executive Director for Regeneration and Housing, both in advance of and after the making and confirmation of any compulsory purchase order, to negotiate with the owners of interests and rights in the CPO Land (Phases 3, 4 and 5) with a view to acquiring those interests and rights by agreement, to conclude such acquisitions by agreement, and to pay such compensation for the acquisition of the interests and rights as may be proper and reasonable.
 - a) agrees in principle to the appropriation of Housing land pursuant to Section 19 of the Housing Act 1985 for planning purposes prior to the transfer of land outlined at Appendix 1 to Network Housing Group but not before vacant possession has been achieved, subject to the consent of the Secretary of State if required.
 - b) authorises the Executive Director of Regeneration and Housing to finalise the appropriation process.
 - c) authorises the Director of Finance to make the required adjustments to the Council's accounts to reflect the appropriation of the Land hereby authorised.
- vi) authorises the Executive Director for Regeneration and Housing to dispose of land to the developer partner under Section 233 of the Planning Act 1990 as required.

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- vii) authorises the Executive Director for Regeneration and Housing to amend phasing and/or the boundary of the land to be acquired by CPO or appropriated as necessary following consultation with the Portfolio Holder.
- viii) authorises the Executive Director of Housing and Regeneration to take all steps, procedures and measures including seeking statutory consents and enter into any arrangements necessary for the implementation and conclusion of the scheme as outlined in this report.

Reasons for Decisions and Options Considered

In July 2010, Cabinet approved Network Housing Group as the Council's preferred development partner to undertake redevelopment of the Estate

In July 2011, Cabinet authorised the Council to enter into a Development Agreement with Network Housing and approved making a Compulsory Purchase Order for phases 1 and 2 of the regeneration scheme.

Work is progressing on Phases 1 and 2 and it is now necessary to progress the vacant possession for all future phases (3 to 5).

17. Award call-off Contracts as Required from the WLA Home Support Framework (Agenda Item 18)

Resolved

That Cabinet:

- i) authorises Ealing Council to enter into Call Off Contracts with the WLA Home Support Framework providers listed in Appendix 1 of the report (all lots) ("the Providers").
- ii) authorises Ealing Council to place orders under the Call Off Contracts as and when required.
- iii) approves a virement of £0.401m in 2014/15 for inflation in respect of the Homecare contracts (para 4.1.2 of the report).

Reasons for Decisions and Options Considered

This report seeks approval to award call-off contracts across various lots, as required, from the West London Alliance Home Support Framework in accordance with the delegation given by Cabinet on 22 October 2013 to the Executive Director of Children and Adults' Services in consultation with the Portfolio Holder for Adult Services and health.

The new WLA Home Support Framework will bring greater sustainability and capacity to the market. It also begins to tackle the underlying challenges in the home care market of fair pay for the workforce through ensuring key issues such as travel time are factored into rates of pay. It also maintains a strong focus on value for money, and gives the council the flexibility to address a range of other issues such as London Living Wage in the future through mini-competitions, whilst bringing a stronger focus on the quality of services and how we assure this.

At the point of award to the new WLA Home Support Framework from 1st October 2014, Adults' Services will have 75% of existing home support being provided under the new WLA Home Support Framework.

The WLA Home Support Framework will also offer opportunity for existing contracts to be subject to direct award to enable providers to transfer customers under existing frameworks to the terms of the new framework

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contract where applicable. In addition, the Council can run further mini competitions against the new framework should the need arise to transfer a number of existing packages, for example with spot providers, to the framework, or in response to specific need, e.g. for Reablement services in line with the integration agenda.

18. Date of Next meeting (Agenda Item 17)

Resolved

The next meeting of Cabinet will be held on 21 October 2014.at 7pm.

Councillor Julian Bell, Chair

Date

The meeting concluded at 7:40pm having completed its business.

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