

Revenue Forecast - Quarter 1

| Key: | 2015/16 Budget | | Qtr 1 | | Last month's | | Change in | |
|-----------------------------------|---|----------------|----------------|--------------------|----------------|----------------|----------------|----|
| | Original | Revised | Forecast | Variance | variances | forecast since | last month | |
| | 2015/16 Budget | 2015/16 Budget | £m | over/(under) spend | £m | £m | £m | £m |
| | £m | £m | £m | £m | £m | £m | £m | £m |
| | A significant projected overspend above £100k | | | | | | | |
| | In line with budget within +/- £100k tolerance | | | | | | | |
| | A significant projected favourable variance above £100k | | | | | | | |
| Children and Adults | Schools Service | 2.237 | 2.237 | 2.190 | (0.047) | - | (0.047) | |
| | Children and Families | 45.603 | 45.561 | 45.383 | (0.178) | - | (0.178) | |
| | Adults Services | 61.714 | 63.317 | 65.665 | 2.348 | 2.216 | 0.132 | |
| | Public Health | - | - | 1.626 | 1.626 | 1.626 | - | |
| | Children & Adults Sub Total | 109.554 | 111.115 | 114.864 | 3.749 | 3.842 | (0.093) | |
| Regeneration and Housing | Housing General Fund | 2.790 | 2.775 | 2.871 | 0.096 | - | 0.096 | |
| | Safer Communities | 2.690 | 2.904 | 3.098 | 0.194 | 0.148 | 0.046 | |
| | Property & Regeneration | 2.680 | 2.680 | 2.681 | 0.001 | 0.018 | (0.017) | |
| | Built Environment | 1.429 | 1.215 | 1.076 | (0.139) | (0.090) | (0.049) | |
| | Regeneration and Housing Sub Total | 9.589 | 9.574 | 9.726 | 0.152 | 0.076 | 0.076 | |
| Environment and Customer Services | E & CS Management | 1.356 | 1.356 | 1.356 | - | - | - | |
| | Customer Services | 8.556 | 8.601 | 8.601 | - | 0.026 | (0.026) | |
| | Environment and Leisure | 21.414 | 21.682 | 21.682 | - | 0.034 | (0.034) | |
| | Parking - Off Street | (1.317) | (1.335) | (1.335) | - | - | - | |
| | Parking Account Contribution to Transport Costs | (8.000) | (8.000) | (8.000) | - | - | - | |
| | Environment and Customer Services Sub Total | 22.009 | 22.304 | 22.304 | - | 0.060 | (0.060) | |
| Corporate Resources | Finance | 4.066 | 2.983 | 2.983 | - | - | - | |
| | Legal & Democratic Services | 2.999 | 2.999 | 2.999 | - | - | - | |
| | Business Services | 12.435 | 12.104 | 12.104 | - | 0.069 | (0.069) | |
| | Human Resources | 1.458 | 2.347 | 2.347 | - | - | - | |
| | Corporate Resources Sub Total | 20.958 | 20.433 | 20.433 | - | 0.069 | (0.069) | |
| Chief Exec | Strategy & Engagement | 1.317 | 1.451 | 1.451 | - | - | - | |
| | Chief Executive Projects | 0.149 | 0.149 | 0.134 | (0.015) | - | (0.015) | |
| | Chief Executive Sub Total | 1.466 | 1.600 | 1.585 | (0.015) | - | (0.015) | |
| | Housing Benefit | 3.939 | 3.939 | 4.411 | 0.472 | 0.472 | - | |
| | Service Sub Total | 167.515 | 168.965 | 173.323 | 4.358 | 4.519 | (0.161) | |
| Council Wide - Other | General Contingency Incl spending pressures | 3.000 | 3.000 | 3.000 | - | - | - | |
| | Corporate items | 47.608 | 46.408 | 46.408 | - | - | - | |
| | Levies | 31.740 | 31.490 | 31.490 | - | - | - | |
| | Corporate items Sub Total | 82.348 | 80.898 | 80.898 | - | - | - | |
| | Grand Total | 249.863 | 249.863 | 254.221 | 4.358 | 4.519 | (0.161) | |

SAVINGS PROGRESS SUMMARY: 2015/16

| Department | | Original Gross 2015/16 | 2016/17 (Full year) | 2017/18 (Full year) | 2018/19 (Full year) | Revised 2015/16 Savings | 2015/16 Surplus or (Shortfall) | Risk Status | | | Replacement Savings | % of Savings achieved against Target | Unallocated |
|---------------------------------------|---|---------------------------|------------------------|------------------------|------------------------|-------------------------------|--------------------------------------|---------------|--------------|------------|------------------------|--|-------------|
| | | | | | | | | G | A | R | | | |
| | | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | % | £000 | |
| Children and Adults | Schools Service | 62 | 42 | 21 | - | 62 | - | 62 | - | - | - | 100% | - |
| | Children and Families | 8,723 | 4,054 | 3,903 | - | 8,723 | - | 7,314 | 977 | - | 432 | 89% | - |
| | Adults Services | 11,439 | 6,528 | 3,588 | - | 11,439 | - | 5,665 | 5,434 | 340 | - | 50% | - |
| | Public Health | 6,525 | 1,663 | 2,439 | - | 6,525 | - | 5,359 | 710 | 90 | 366 | 88% | - |
| Sub Total Children and Adults | | 26,749 | 12,287 | 9,951 | - | 26,749 | - | 18,400 | 7,121 | 430 | 798 | 72% | - |
| Regen. & Housing | Housing General Fund | 738 | 394 | 586 | (100) | 738 | - | 738 | - | - | - | 100% | - |
| | Safer Communities | 1,162 | 200 | 383 | 200 | 1,162 | - | 1,162 | - | - | - | 100% | - |
| | Property & Regeneration | 320 | 441 | 763 | 79 | 320 | - | 320 | - | - | - | 100% | - |
| | Built Environment | 535 | 592 | 155 | 89 | 535 | - | 535 | - | - | - | 100% | - |
| Sub Total Regen. & H'sing | | 2,755 | 1,627 | 1,887 | 268 | 2,755 | - | 2,755 | - | - | - | 100% | - |
| Environment & Customer Services | E & CS Management | 125 | 267 | 286 | 50 | 125 | - | 125 | - | - | - | 100% | - |
| | Customer Services | 1,300 | 1,630 | 1,107 | 114 | 1,300 | - | 1,020 | 280 | - | - | 78% | - |
| | Environment and Leisure | 4,077 | 3,039 | 987 | 1,142 | 4,077 | - | 3,982 | 95 | - | - | 98% | - |
| | Parking Account Contribution to Transport Cost | 2,066 | 75 | 15 | 5 | 2,066 | - | 2,066 | - | - | - | 100% | - |
| Sub Total Customer Services | | 7,568 | 5,011 | 2,395 | 1,311 | 7,568 | - | 7,193 | 375 | - | - | 95% | - |
| Corporate Resources | Finance | 1,958 | 1,718 | 30 | - | 1,958 | - | 1,743 | 215 | - | - | 89% | - |
| | Legal & Democratic Services | 137 | - | - | - | 137 | - | 137 | - | - | - | 100% | - |
| | Business Services | 3,144 | 220 | 4,000 | - | 3,144 | - | 2,012 | 870 | - | 262 | 72% | - |
| | Human Resources | 780 | 137 | 383 | - | 780 | - | 527 | 253 | - | - | 68% | - |
| Sub Total Corporate Resources | | 6,019 | 2,075 | 4,413 | - | 6,019 | - | 4,419 | 1,338 | - | 262 | 78% | - |
| Chief Exec. | Strategy & Engagement | 363 | 297 | 88 | - | 363 | - | 363 | - | - | - | 100% | - |
| | Sub Total Chief Executive | 363 | 297 | 88 | - | 363 | - | 363 | - | - | - | 100% | - |
| Total | | 43,454 | 21,297 | 18,734 | 1,579 | 43,454 | - | 33,130 | 8,834 | 430 | 1,060 | 79% | - |
| Housing Revenue Account | | 2,019 | - | - | - | 2,019 | - | 1,693 | 326 | - | - | 84% | - |
| Grand Total | | 45,473 | 21,297 | 18,734 | 1,579 | 45,473 | - | 34,823 | 9,160 | 430 | 1,060 | 79% | - |

2014/15 Savings - That had a 1 year replacement saving

| Reference No. | Cab't Date | Specific Service Area | Headline Description re: saving / reduction | Progress - highlight in Yellow if there are any adverse performance issues as a result of the saving |
|---------------|------------|-----------------------|---|--|
|---------------|------------|-----------------------|---|--|

| | | | | |
|---|-------|-------|------------------------|---|
| NOT ACHIEVABLE 2014/15 - RED (no replacem't submitted) | AMBER | GREEN | REPLACEMENT SAVINGS | Sum of RAG: 2015/16 (Full or part year) |
|---|-------|-------|------------------------|---|

| Ref. | | Service Area | Description | |
|------|---------------|-------------------------------------|---|--|
| 10 | 29th Nov 2011 | Special Educational Needs Transport | SEN Home to Schools Transport - To achieve savings through cross borough sharing of transport routes as part of the WLA Transport Efficiency Programme. This work is commencing in September 2011. | The SEN transport WLA workstream has not resulted in the anticipated savings. Further work has been initiated in relation to demand management which is forecasted to result in partially achieving the £833k saving target. The full year effect of this project will not be seen until 2016/17. For 2015/16 a full replacement saving is required. This will take the form of in year management actions which are being pursued by the service, with any remaining balance being met by children's services reserves. |
| 3 | 29th Nov 2011 | Property | Advertising Hoardings - income from renting land for advertising | |
| 1 | 27th Nov 2012 | Property | Advertising Hoardings - It is proposed to generate additional income by renting out Council land in prime roadside locations for the erection of advertising hoardings. This will be subject to appropriate planning and highway approvals. | |
| 1A | 29th Nov 2011 | Highways | LED Lighting unit changes - reduced energy and maint costs | Programme is being delivered as planned no issues to report. |
| | | BSG | Part replacement saving of above - Ealing Town Hall Re-furbishment/Re-development. One-off efficiencies within Business Services Group | Saving will be achieved on closure of ETH for redevelopment. Likely to be December 2016 earliest following procurement and planning process. Also dependent on relocation of current occupants of ETH including CCTV control room. This saving will be funded by one off funding. |

| £000 | £000 | £000 | £000 | £000 |
|------|------|------|------|------|
| - | - | - | 833 | 833 |
| - | 75 | - | - | 75 |
| - | 25 | - | - | 25 |
| - | - | 220 | - | 220 |
| - | - | - | 650 | 650 |

2014/15 Savings - That had a 1 year replacement saving

| Reference No. | Cab't Date | Specific Service Area | Headline Description re: saving / reduction | Progress - highlight in Yellow if there are any adverse performance issues as a result of the saving |
|---------------|------------|-----------------------|---|--|
|---------------|------------|-----------------------|---|--|

| | | | | |
|---|-------|-------|------------------------|---|
| NOT ACHIEVABLE 2014/15 - RED (no replacem't submitted) | AMBER | GREEN | REPLACEMENT SAVINGS | Sum of RAG: 2015/16 (Full or part year) |
|---|-------|-------|------------------------|---|

| Ref. | Service Area | Description | |
|-----------|--------------|---|---|
| 18 Dec 12 | HRA Careline | Service Review - A review of the service team is proposed to deliver a reduction in staff numbers. | The replacement saving will be achieved from the underspend anticipated from the Repairs and Maintenance budget and from other HRA underspends. |
| 18 Dec 12 | HRA Careline | Service Review - Savings still to be made as a result of savings not made last financial year | The replacement saving will be achieved from the underspend anticipated from the Repairs and Maintenance budget and from other HRA underspends. |
| | | Sub Total | |

| £000 | £000 | £000 | £000 | £000 |
|------|------|------|-------|-------|
| - | - | - | 350 | 350 |
| - | - | - | 198 | 198 |
| - | 100 | 220 | 2,031 | 2,351 |

RED ITEMS WITH REPLACEMENT

| Reference No. | Cab't Date | Specific Service Area | Headline Description re: saving / reduction |
|---------------|------------|-----------------------|---|
|---------------|------------|-----------------------|---|

| Ref. | | Service Area | Description |
|------|-----------|-----------------|---|
| PH02 | 20 Jan 15 | Cross cutting | Expiry of short term funding arrangements |
| - | - | - | One year replacement of the above "Expiry of short term funding arrangements" |
| CS03 | 16 Dec 14 | Children's Home | Heller House - Re-provision of residential short break services. |
| - | - | - | Replacement of above £ 432k - £432 k management actions to be reviewed |
| PH10 | 20 Jan 15 | Sexual Health | Reduce Community Sexual Health Contract by 50% |
| - | - | - | - |

Progress - highlight in Yellow if there are any adverse performance issues as a result of the saving

| |
|--|
| The Family Nurse Partnerhis is to be retained to support the achievement of a wider efficiency through the re-design of social services for Children of 0 to 5. This will lead to a recurring shortfall of £70k against the original £1.303m saving. |
| One off replacement saving from contingency budgets associated with the short term contracts taken as a saving in 2015/16. |
| - |
| - |
| Awaiting LSHTP, shortfall covered by short term DAA grant temporarily releasing core DAA funding and expense reductions. £189k of this saving has a replacement saving see below |
| One off replacement of above saving Short term DAA Grant £161k PNA Funds £28k |

| NOT ACHIEVABLE 2015/16 - RED (no replacem't submitted) | AMBER | GREEN | REPLACEMENT SAVINGS |
|--|-------|-------|---------------------|
|--|-------|-------|---------------------|

| £000 | £000 | £000 | £000 |
|------|------|-------|------|
| - | - | 1,233 | - |
| - | - | - | 70 |
| - | - | - | - |
| - | - | - | 432 |
| - | - | 79 | - |
| - | - | - | 189 |

RED ITEMS WITH REPLACEMENT

| Reference No. | Cab't Date | Specific Service Area | Headline Description re: saving / reduction |
|---------------|------------|-----------------------|---|
|---------------|------------|-----------------------|---|

| Ref. | | Service Area | Description |
|-------|-----------|----------------|--|
| PH12 | 20 Jan 15 | Sexual Health | Reduce HIV prevention and support contracts 48% |
| - | - | - | - |
| BSG18 | 25 Nov 14 | Service Ealing | Change 24 IT applications to only bronze support, 8hr fix |
| - | - | - | £147k replacement of above, no replacement has been found to date and is being reviewed by management. |
| BSG19 | 25 Nov 14 | Service Ealing | IT Service Desk from Bespoke to Standard Support |
| - | - | - | £50k replacement of above, no replacement has been found to date and is being reviewed by management. |

Progress - highlight in Yellow if there are any adverse performance issues as a result of the saving

Awaiting LSHTP, shortfall covered by short term PNA funds and overhead expense reductions
£107k of this saving has a replacement saving see below

One off replacement of above saving PNA Fund £34k
Directorate overhead expense reductions £73k

Initial £185k reductions have been put in place however the remaining £147k reductions to support risks viability of contract with supplier (Serco) has not been met. No replacement has been found to date and is being reviewed by management.

Initial £30k reductions have been put in place however the remaining £50k reductions in support, threatens viability of contract with supplier (Serco) and has not been met. No replacement has been found to date and is being reviewed by management.

| NOT ACHIEVABLE 2015/16 - RED (no replacem't submitted) | AMBER | GREEN | REPLACEMENT SAVINGS |
|--|-------|-------|---------------------|
|--|-------|-------|---------------------|

| £000 | £000 | £000 | £000 |
|------|------|------|------|
| - | - | 51 | - |
| - | - | - | 107 |
| - | - | 185 | - |
| - | - | - | 147 |
| - | - | 30 | - |
| - | - | - | 50 |

RED ITEMS WITH REPLACEMENT

| Reference No. | Cab't Date | Specific Service Area | Headline Description re: saving / reduction |
|---------------|------------|-----------------------|---|
|---------------|------------|-----------------------|---|

Progress - highlight in Yellow if there are any adverse performance issues as a result of the saving

| | | | |
|---|-------|-------|------------------------|
| NOT ACHIEVABLE 2015/16 - RED (no replacem't submitted) | AMBER | GREEN | REPLACEMENT SAVINGS |
|---|-------|-------|------------------------|

| Ref. | | Service Area | Description |
|-----------|--------------|----------------|---|
| BSG2 2 | 25 Nov 14 | Service Ealing | Removal and decommissioning of Sunguard arrangements |
| - | - | - | £65k replacement of above, no replacement has been found to date and is being reveiwed by management. |
| | | | |
| | | | Sub Total |

| | | | |
|--|--|--|---|
| | | | Services have been removed. The provision of a resilient telephony system has been maintained.No replacement of the £65k saving has been found to date and is being reviewed by management. |
| | | | |
| | | | |
| | | | |

| £000 | £000 | £000 | £000 |
|------|------|-------|-------|
| - | - | 100 | - |
| - | - | - | 65 |
| | | | |
| - | - | 1,678 | 1,060 |