



Report for: ACTION
Item Number: 9

Contains Confidential or Exempt Information	No
Title	Final Report of Scrutiny Review Panel 4 – 2014/2015: Ealing 2024
Responsible Officer(s)	Helen Harris Director of Legal and Democratic Services harrish@ealing.gov.uk Tel: 020-8825 8159
Author(s)	Cllr Rajinder Mann (Panel Chair) Cllr Alex Stafford (Panel Vice Chair) Harjeet Bains Scrutiny Review Officer Email: bainsh@ealing.gov.uk Tel: 020-8825 7120
Portfolio(s)	All Portfolios (Councillor Julian Bell – Leader of the Council and Other Cabinet Members)
For Consideration By	Cabinet
Date to be Considered	15 September 2015
Implementation Date if Not Called In	28 September 2015
Affected Wards	All
Keywords/Index	Scrutiny; review, population, pressures, housing demands, education, environment, transport, recommendations

Purpose of Report:

The purpose of this report is to refer to Cabinet the final report and recommendations of Scrutiny Review Panel 4 – 2014/2015: Ealing 2024.

1. Recommendations

- 1.1 It is recommended that Cabinet:
- notes the final report of the Panel, as endorsed by the Chair and Vice Chair of Overview and Scrutiny Committee (OSC), which is attached as **Appendix 1**;
 - accepts the Panel’s recommendations in Section 6.0 of the final report;
 - identifies whether further information or advice is required from service officers on any of the recommendations before Cabinet can take a decision about accepting or rejecting these on 15 September 2015;
 - directs service officers to produce/or finalise an action plan on those recommendations that are agreed by Cabinet; and
 - reports its decisions to OSC on 8 October 2015.

2. Reason for Decision and Options Considered

- 2.1 Scrutiny has a role in improving decision-making and service delivery through effective scrutiny. Recommendations from Scrutiny need to be taken forward in a timely manner and in accordance with the Council's Constitution if the Scrutiny function is to be effective. The Scrutiny and Executive Protocol identifies the timescale for Cabinet to respond to Scrutiny recommendations. This decision will mean that the response is made in a timely manner and that services can implement the accepted recommendations.

3. Key Implications

- 3.1 The recommendations of Scrutiny Review Panel 4 – 2014/2015: Ealing 2024 are provided in a table format in Section 6.0 of the full report of the Panel in Appendix 1.
- 3.2 The Council Constitution (Part 2 Article 6.03) gives the OSC power to 'set up individual specialist panels to investigate and report back to Overview and Scrutiny Committee ...' Part 4 of the Constitution, Scrutiny Procedure Rules (par.10) identifies that OSC prepares a formal report on its recommendations and submits it to Cabinet.
- 3.3 Where appropriate, service officers have identified the financial, legal and any other pertinent implications against each recommendation to enable Cabinet to reach a decision.
- 3.4 OSC will, twice a year, monitor the progress on the implementation of each recommendation agreed by Cabinet. OSC will first look at how implementation is proceeding at their meeting in July 2016.

4. Financial Implications

- 4.1 The service officer response, including suggested actions which may have potential financial implications, to each recommendation is provided in Section 7.0 of Appendix 1.
- 4.2 The majority of the recommendations have no financial implications or those that have can be contained within existing service budgets. Where a recommendation involves additional funds then these will have to be contained at present and any further allocation of funds would need to be obtained through the normal budget setting process.

5. Legal

- 5.1 The constitution requires that Scrutiny Review Panel recommendations be submitted to OSC for approval prior to submission to Cabinet. These were considered and agreed by the OSC Chair and Vice Chair on 27 July 2015.
- 5.2 The legal implications are outlined against the recommendations in Appendix A, as appropriate. Where additional legal support is required to implement recommendations, this will be met by the service concerned.

6. Value for Money

- 6.1 The effectiveness of Scrutiny is measured by the quality of its recommendations to Cabinet and the extent to which it has contributed to both democratic renewal and Members' community development role. The Panel held open public meetings, solicited views through expert witnesses and media channels to ensure a regular and sustained input to the work of the Panel.
- 6.2 With respect to Panel recommendations, value for money implications are outlined in the officer response to each recommendation in the schedule, as appropriate.
- 6.3 If recommendations arising from Scrutiny are not taken forward and implemented in a timely manner then improvements to service delivery are not being made in an efficient and effective manner.

7. Sustainability Impact Appraisal

- 7.1 There is none arising directly from this report.

8. Risk Management

- 8.1 There are no direct risk management implications arising from this report but the failure to act on agreed recommendations or action plans arising could give rise to risk issues in service delivery.

9. Community Safety

- 9.1 There are no direct implications arising from this report but the failure to act on agreed recommendations or action plans arising could give rise to risk issues in service delivery and community safety.

10. Links Applicable to the Six Priorities for the Borough

10.1 *A Prosperous Borough*

- Providing affordable, high quality and decent housing.
- Helping young people to achieve at school and compete in the job market.

A Healthier Borough

- Early intervention and prevention.

A Safer Borough

- Improving the quality of private rented housing.

A Cleaner Borough

- Quality and cleanliness of the public realm.
- Enabling citizens and organisations other than the Council to play an active role in enhancing quality of the life in Ealing.

A Fairer Borough

- Cost effective use of resources to delivery maximum benefits for residents and business.
- Delivering world class customer services.

An Accessible Borough

- Deliver a sustainable and effective transport infrastructure.

- 11. Equalities, Human Rights and Community Cohesion**
 11.1 No Equality Impact Assessment has been undertaken on these recommendations. Any equalities or community cohesion issues have been addressed by the service officers' response as appropriate.
- 12. Staffing/Workforce and Accommodation Implications**
 12.1 Any staffing/workforce and accommodation implications have been addressed by the service officers' response as appropriate.
- 13. Property and Assets**
 13.1 None.
- 14. Any Other Implications**
 14.1 None.
- 15. Consultation**
 15.1 The Chair and Vice Chair of Overview and Scrutiny Committee approved the final report of the Panel on 28 July 2015.
 15.2 The recommendations take into consideration the views of local organisations and residents as expressed at the open meetings held by the Panel.
- 16. Timetable for Implementation**
 16.1 The Overview and Scrutiny Committee will monitor, twice yearly, the implementation of the recommendations accepted by Cabinet with the first examination of progress in July 2016.

Cabinet Action		Date	Service Implementation
1.	Cabinet accepts some or all recommendations.	15 September 2015	28 September 2015 in line with Call-in requirements.
2.	Cabinet requests further information.	15 September 2015	Service provides additional information for Cabinet on 20 October 2015.
3.	As a result of further information, Cabinet accepts or rejects remaining recommendations.	20 October 2015	2 November 2015 – in line with Call-in requirements.
4.	Cabinet responds to Overview and Scrutiny Committee	8 October 2015 <i>(if no additional information is requested)</i> <i>or</i> 12 November 2015 <i>(if additional information is requested)</i>	

17. Appendices

- 17.1 **Appendix A:** Final Report of Scrutiny Review Panel 1 – 2014/2015: Ealing 2024.

18. Background Information

- 18.1 Ealing Council's Constitution, available at [Council Constitution](#)
- 18.2 Overview and Scrutiny Committee – Agendas, Minutes and Reports, available at [Overview and Scrutiny Committee](#)
- 18.3 Scrutiny Review Panel 4 – 2014/2015: Ealing 2024 – Agendas, Minutes and Reports, available at [Scrutiny Review Panel 4 - 2014/2015: Ealing 2024](#)
- 18.4 For information about Scrutiny in Ealing, including meeting dates and work programmes, go to [Scrutiny in Ealing](#)
Current agendas and reports are available at <http://ealing.cmis.uk.com/ealing/Home.aspx>

Report Consultation

<i>Name of Consultee</i>	<i>Department</i>	<i>Date Sent to Consultee</i>	<i>Date Response Received from Consultee</i>	<i>Comments Appear in Report Para</i>
Internal				
Keith Fraser	Head of Scrutiny and Committees	12.06.15 29.06.15		
Helen Harris	Director of Legal and Democratic Services	12.06.15/ 29.06.15/ 01.09.15		
Mike Stringer	Head of Finance Transformation	12.06.15/ 29.06.15/ 01.09.15		
Corporate Board	Chief Executive and All Executive Directors	12.06.15		
Maria Christofi	Director of Finance	12.06.15		
Matthew Booth	Director of Policy and Performance	12.06.15		
Jarvis Garrett	Head of Improvement and Efficiency	12.06.15		
Rajiv Ahlawat	Research and Performance Manager	12.06.15		
Lucy Taylor	Assistant Director of Regeneration and Planning Policy	12.06.15		
Steve Barton	Principle Policy Manager	12.06.15		
Judith Finlay	Director of Children and Families	12.06.15		
Gary Redhead	Assistant Director, Schools Planning and Resources	12.06.15		
Chris Bunting	Assistant Director of Leisure	12.06.15		
Chris Welsh	Parks Operations Manager	12.06.15		
Dale Mortimer	Tree Service Manager	12.06.15		
Jonathan Kirby	Assistant Director of Major Projects and Development	12.06.15		
Earl McKenzie	Assistant Director of Street Services	12.06.15		
Nick O'Donnell	Assistant Director of Strategic Transport	12.06.15		
Cllr Rajinder Mann	Panel Chair	22.05.15		
Cllr Alex Stafford	Panel Vice Chair	22.05.15		
External				
None				

Report History

Decision Type:		Urgency item?	
Non-key Decision		No	
Authorised by Cabinet Member:	Date Report Drafted:	Report Deadline:	Date Report Sent:
N/A	27.07.15	03.09.15	02.09.15
Report No.:	Report Author and Contact for Queries:		
	Harjeet Bains Scrutiny Review Officer Email: bainsh@ealing.gov.uk Tel: 020-8825 7120		